

**Housing Opportunities Action Council (HOAC)
Mid-Point Update to the Ten Year Plan to Address Homelessness
DRAFT GOALS & STRATEGIES – June 15, 2017**

1. COMMUNITY AND ORGANIZATIONAL SYSTEMS & POLICY CHANGE	
1. Mobilize HOAC and community to advocate for affordable housing.	<ul style="list-style-type: none"> ★ 1.1. Develop messaging strategy to build broad-based support for affordable housing advocacy (9). 1.2. Build capacity of HOAC and community to mobilize and advocate for policy, planning, and funding opportunities with high potential to impact housing affordability. 1.3. Advance Corvallis Housing Development Task Force’s priority policy recommendations. 1.4. Track emerging policy, planning, and funding opportunities with high potential to impact housing affordability (9). 1.5. Align advocacy and planning efforts with other key sectors (i.e., economic development, health care, etc.).

2. COMPREHENSIVE CARE COORDINATION	
2. Inform a new system of care coordination and data sharing.	<ul style="list-style-type: none"> ★ 2.1. Increase capacity to provide comprehensive, well-coordinated case management services aligned with health care transformation (2). 2.2. Pilot social determinant of health screening in conjunction with every new mental health intake at Benton County Health Services. 2.3. Develop, implement, and evaluate coordinated entry, assessment, and application process. 2.4. Establish centralized, comprehensive data system to understand size, scope, and needs of population. 2.5. Coordinate with 211 information system to ensure information is updated, accurate, and disseminated.

3. PREVENTION	
3. Prevent residents from experiencing homelessness.	<ul style="list-style-type: none"> 3.1. Expand linkages with existing and/or new supported employment programs. 3.2. Assure eviction and foreclosure prevention and emergency financial resources. 3.3. Limit displacement due to violations of building and safety codes. 3.4. Improve capacity to engage residents and landlords to address renter grievances. 3.5. Develop, implement, and evaluate a comprehensive Healthy Homes Program. ★ 3.6. Increase capacity to provide mental health treatment and detox services (1).

4. STREET OUTREACH & RAPID RESPONSE	
4. Provide safe and accessible crisis response.	<ul style="list-style-type: none"> 4.1. Expand street outreach capacity in both City of Corvallis and rural Benton County. 4.2. Establish permanent site for Corvallis Day Time Drop-in Center and Stone Soup (8). 4.3. Strengthen partnerships with Parks & Recreation and Law Enforcement to mitigate and address issues with illegal camping. ★ 4.4. Strengthen partnerships with Law Enforcement and Mental Health to ensure mental health and other support needs are appropriately addressed (4). 4.5. Assure availability of one-time flex funds to respond to individual emergency requests.

5. HOUSING	
5. Expand housing options and other supports.	<ul style="list-style-type: none"> 5.1. Establish permanent location(s) for year-round emergency shelter for men, women, and families (4). 5.2. Establish other temporary housing strategies (e.g., legal camp site, scattered site camping, etc.) (9). 5.3. Expand capacity to conduct transition/discharge planning. 5.4. Facilitate entry into permanent housing among those experiencing homelessness or living in temporary housing (4). 5.5. Improve capacity of Section 8 Housing Choice Voucher Program (e.g., provide care coordination, other rental assistance to those on waiting list, etc.). 5.6. Develop new and convert existing units to project-based rent assisted housing. 5.7. Secure more permanent supportive housing for special populations (7). 5.8. Expand homeownership opportunities for low income residents. ★ 5.9. Increase the affordable housing supply in Benton County, in coordination with Intervention Area 1 (2).

6. COMMUNITY INTEGRATION & NEIGHBORHOOD BELONGING	
6. Mobilize the HOAC to foster a community in which everyone has opportunities to participate and feel valued and supported.	<ul style="list-style-type: none"> 6.1. Implement social marketing campaign to educate the broader community about the complexity of homelessness/housing instability, in coordination with Intervention Area 1.

★ = TOP 5 Keystone Strategies (and Supporting Activities) based on feasibility and impact scores. **BOLD** = TOP 11 Keystone Strategies (and Supporting Activities). **(#)** = Priority Ranking

A Framework to End Homelessness

Addressing the root causes of homelessness by aligning systems to assure safe, healthy, and affordable housing for all Benton County residents.

1. Community and Organizational Systems & Policy Changes

GOAL 1. Mobilize HOAC and community to advocate for affordable housing. **STRATEGIES:** **1.1.** Develop messaging strategy to build broad-based support for affordable housing advocacy. **1.2.** Build capacity of HOAC and community to mobilize and advocate for policy, planning, and funding opportunities with high potential to impact housing affordability. **1.3.** Advance Corvallis HDTF priority policy recommendations. **1.4.** Track emerging policy, planning, and funding opportunities with high potential to impact housing affordability. **1.5.** Align advocacy and planning efforts with other key sectors (i.e., economic development, health care, etc.)

2. Comprehensive Care Coordination

GOAL 2. Inform a new system of care coordination and data sharing. **STRATEGIES:** **2.1.** Increase capacity to provide comprehensive, well-coordinated case management services aligned with health care transformation. **2.2.** Pilot social determinant of health screening in conjunction with every new mental health intake at Benton County Health Services. **2.3.** Develop, implement, and evaluate coordinated entry, assessment, and application process. **2.4.** Establish centralized, comprehensive data system to understand size, scope, and needs of population. **2.5.** Coordinate with 211 information system to ensure information is updated, accurate, and disseminated.

3. Prevention

GOAL 3. Prevent residents from experiencing homelessness.

STRATEGIES:

- 3.1.** Expand linkages with existing and/or new supported employment programs.
- 3.2.** Assure eviction and foreclosure prevention and emergency financial resources.
- 3.3.** Limit displacement due to violations of building and safety codes.
- 3.4.** Improve capacity to engage residents and landlords to address renter grievances.
- 3.5.** Develop, implement, and evaluate a comprehensive Healthy Homes Program.
- 3.6.** Increase capacity to provide mental health treatment and detox services.

4. Street Outreach & Rapid Response

GOAL 4. Provide safe and accessible crisis response.

STRATEGIES:

- 4.1.** Expand street outreach capacity.
- 4.2.** Establish permanent site for Corvallis Day Time Drop-in Center and Stone Soup.
- 4.3.** Strengthen partnerships with Parks & Recreation and Law Enforcement to mitigate and address issues with illegal camping.
- 4.4.** Strengthen partnerships with Law Enforcement and Mental Health to ensure mental health and other support needs are appropriately addressed.
- 4.5.** Assure availability of one-time flex funds to respond to individual emergency requests.

5. Housing

GOAL 5. Expand housing option and other supports.

STRATEGIES:

- 5.1.** Establish permanent location(s) for year-round emergency shelter for men, women, and families.
- 5.2.** Establish other temporary housing strategies (e.g., legal camp site, scattered site tent/car camping, etc.).
- 5.3.** Expand capacity to conduct transition/discharge planning.
- 5.4.** Facilitate entry into permanent housing among those experiencing homelessness or living in temporary housing.
- 5.5.** Improve capacity of Section 8 Housing Choice Voucher Program (e.g., provide care coordination, other rental assistance to those on waiting list, etc.).
- 5.6.** Develop new and convert existing units to project-based rent assisted housing.
- 5.7.** Secure more permanent supportive housing for special populations.
- 5.8.** Expand homeownership opportunities for low income residents.
- 5.9.** Increase the affordable housing supply in Benton County, in coordination with Intervention Area 1.

6. Community Integration & Neighborhood Belonging

GOAL 6. Mobilize the HOAC to foster a community in which everyone has opportunities to participate and feel valued and supported.

STRATEGIES:

- 6.1.** Implement a social marketing campaign to educate the broader community about homelessness/housing instability, in coordination with Intervention Area 1.

Populations to Consider

veterans, single men, single women, families, youth, young adults, college students, LGBTQ, persons with disabilities, rural residents, seniors, persons with active addictions, persons involved with the justice system, persons with mental health diagnosis, immigrants, English language learners, persons of color, persons experiencing domestic violence, persons with pets/service animals